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Director and Chief Medical Officer

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Chief Operating Officer

COUNTY OF LOS ANGELES
DEPARTMENT OF HEALTH SERVICES
313 N. Figueroa, Los Angeles, CA 90012
(213) 240-8101

December 3, 2004

TO: Each Supervisor

FROM: Thomas L. Garthwaite, MD
Director and Chief Medical Officer

SUBJECT: DHS HOSPITAL PROFILES

This memorandum is in response to Supervisor Burke's motion to report back on the envisioned clinical configuration for each Department of Health Services facility. I need to be clear that it has never been my intent to envision a Departmental configuration of services without a data driven process that included extensive front-line input and discussion. I do not believe that we will have a fully developed and vetted plan for the Department until June of 2005. Our progress to date is provided in my previous memorandum to your Board (October 5, 2004) on this subject and is expanded below.

Needs Based Planning

The Department has completed the analysis of disease burden and utilization by each Service Planning Area (SPA) and has shared the results with each Chief Executive Officer and Chief Medical Officer for our acute care facilities. Please see the attached chart as an example of the type of data generated. The next step in this planning process is to establish priorities based on community needs, responsive services and available resources. This work will also assist in planning for adjustments in DHS resident training programs.

For the Southwest Network (King/Drew Medical Center, Humphrey CHC and Dollarhide clinic), the planning groups have been expanded to include representation from Drew University, the community, graduate medical education leadership, hospital professional staff and others. We will also expand the discussion groups for our other Networks.

Building an Integrated Delivery System

On October 28, 2004, I appointed several DHS executive leaders from our Health Leadership Board (HLB) to lead teams of professionals in the review and reconfiguration of major DHS programs or services. These groups have met and action plans and timelines are being finalized. The table below describes the initial list of programs that we are analyzing and names of executive leaders who are assisting with the transformation of the County health system.

DHS Program	Executive Leader
Radiology	Jeff Guterman, M.D.
Laboratory	Phyllis Thornton, M.D.
Pediatric Care	Paul Simon, M.D.
Telemedicine	Paul Fu, M.D.
Cardiovascular Disease Prevention and Therapy	Sr. Medical Director for Clinical Affairs and Affiliations
Orthopedic Services	Robert Waters, M.D.
OB/GYN	Rob Lonardo

Additional Issues Related to King/Drew Medical Center

Due to the special issues surrounding King/Drew Medical Center, the planning for its future configuration of programs is complex. Navigant Consulting will be providing an initial assessment and recommendations for improving King/Drew operations in early January. The Medical Center and University staffs are developing a plan for a Center of Excellence in Multi-Cultural Urban Health as envisioned in the Satcher Report. This plan and the plan for clinical programs must be integrated. Finally, the Advisory Board for King/Drew Medical Center needs to have input to this process.

I will also solicit input from your offices and will be providing your Board with regular reports on the progress of this effort.

TLG:pp
407:008

Attachment

c: Chief Administrative Officer
County Counsel
Executive Officer, Board of Supervisors

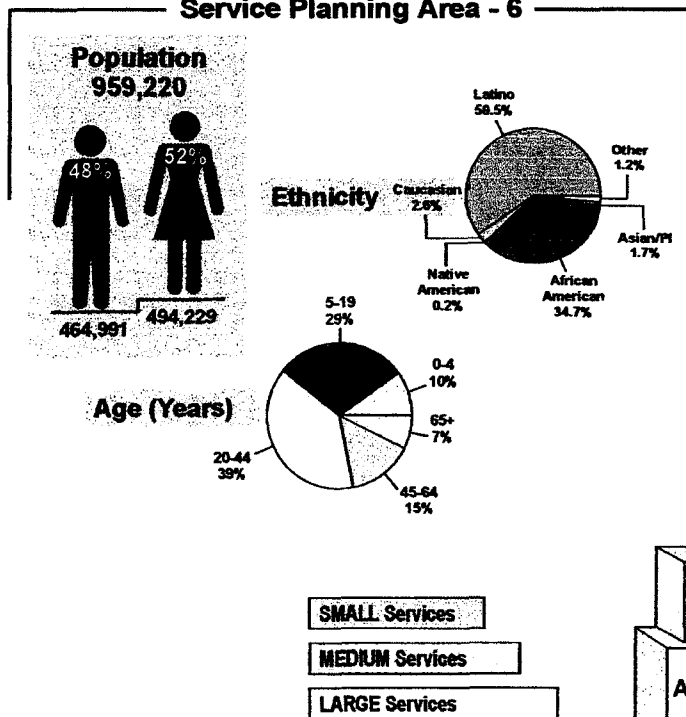
Service Planning Area - 6 Demographics and Prevalence

Inpatient, Outpatient and System-wide Services (Proposed) L.A. County King/Drew Medical Center

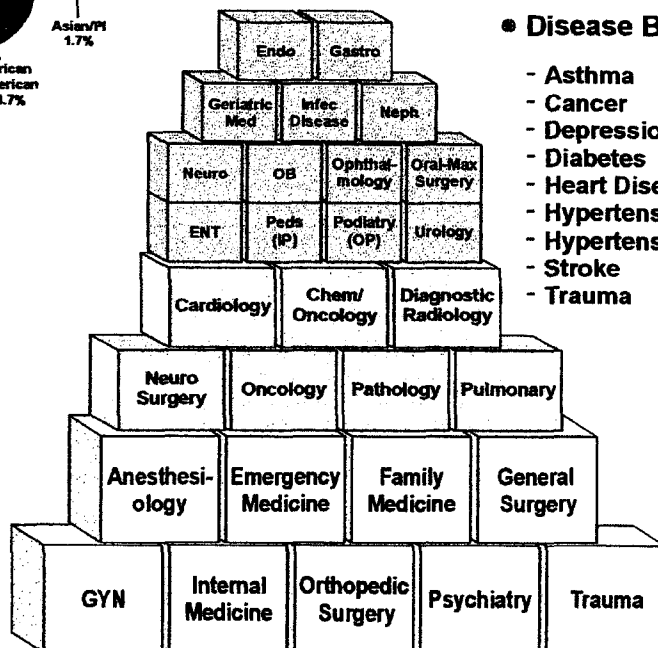
DRAFT

Source: U.S. Census Bureau- 2000

Service Planning Area - 6



Center of Excellence in Multicultural Urban Healthcare



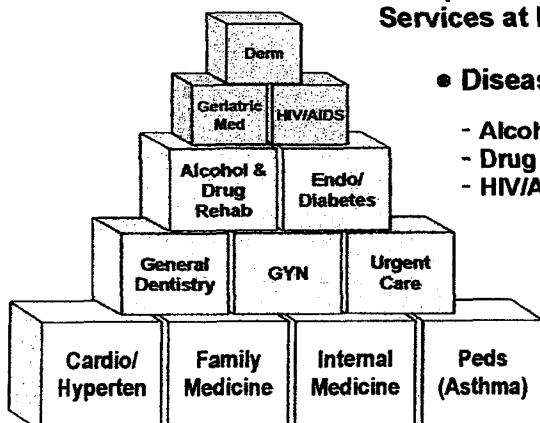
• Disease Burden

- Asthma
- Cancer
- Depression
- Diabetes
- Heart Disease
- Hypertension
- Hypertension Renal Disease
- Stroke
- Trauma

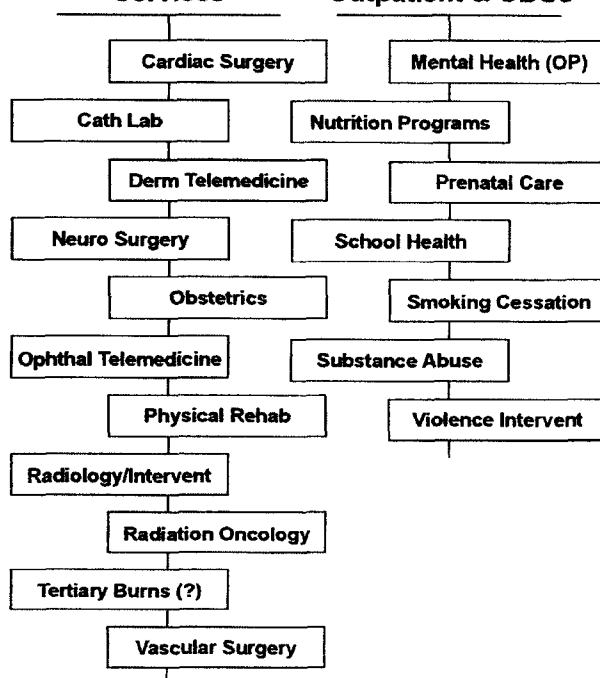
Proposed Outpatient Clinic Services at HHHCHC & KDMC

• Disease Burden

- Alcohol Dependence
- Drug Overdose
- HIV/AIDS



System-wide Services



Network Outpatient & CBOs

